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OLC 75-1573

11 July 1975

MEMORANDUM FOR: Director of Central Intelligence

SUBJECT

: Recommendations for Changes in the Agency

to Meet Congressional Investigations

1. I have been around here at Headquarters only a couple months and much of what I am about to say may not make sense. Nonetheless, I submit the following to you for your consideration as I feel that developments have outrun the present method of dealing with Congressional investigations. Furthermore, the tide has changed in our favor and I believe we should stay ahead to prevent a possible reversal. As I see it, the problem has been our history, although only a small part of it. We will have to suffer the agony as they prove our past, but we should not let opportunities to shape our future at this time be lost in the shuffle.

- 2. Since you have said many times that we have segregated our historical misdeeds for external review, let us do it in fact and not just in words. This would be a tremendous organizational gain. As matters now stand, the material is spread out throughout the Directorates and those of us who must support you for meeting the demands of Congress must undertake virtually original research, and thereby, bother a lot of people unnecessarily. Accordingly, I recommend that all the files of problem areas under scrutiny or about to be reviewed be physically removed from the present custodians and placed in one central location.
- 3. We are in for a long summer, and possibly an even longer winter, so we must approach this in a more of a "task force" manner than we have to date. We should detach from the various Directorates, senior responsible personnel who could deal effectively in this area without recourse to clearances of every little thing with the respective Deputy Directors. We should also detach

a few lawyers to work on this matter exclusively. In other words, we should have a Staff Director plus his staff as well as a Chief Counsel who would deal with this matter unfettered by other duties so that the Agency can be better served.

- 4. The foregoing would have the advantage of cutting out the bureaucratic lines which impede the expeditious handling of written materials and testimony. Since we are dealing with history, particularly a part which should be public, the security compartmentation now involved makes no sense at all. In fact, I would recommend that we take this whole package of problems and sanitize it now without waiting for specific requests since it will all be in the public domain when this whole thing is over, if not sooner.
- 5. Our friends and our critics are more interested in what we are doing to police ourselves. Certainly, as an Agency employee, I am likewise concerned. I believe we must go beyond the August 1973 Directive and publish regulations on how we must comport ourselves operationally and administratively in the management of an American and modern intelligence organization. We must now implement the organizational and staff changes required for the present and the future. As a first, the IG staff should be removed from the current Congressional investigation, expanded as necessary to do its inspection job. In fact, all of the Directorates and senior staff components should be divorced from the Congressional investigations so that they can go ahead and continue to be the best intelligence organization in the world. The Congressional investigation should not be allowed to remain the splashiest and only show in town.

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